

Michigan State University EDA University Center for Regional Economic Innovation

Thursday, September 6th 2012



MICHIGAN STATE
UNIVERSITY

University Outreach
and Engagement
Center for Community and Economic Development

reicenter.org

Michigan State University
EDA University Center for Regional Economic Innovation
Email: rei@msu.edu
Phone: (517)353-9555



U.S. Department of Commerce
Economic Development Administration

Join the Conversation

What is MSU REI?

The REI Network develops new economic development tools, models, policies and practices supporting innovative economic development strategies to yield high-growth entrepreneurship and job creation in distressed regions across Michigan. Members of the REI virtual network represent a broad cross-section of Michigan's economic development ecosystem.

Submit an Innovative Idea!

Join us at the MSU EDA University Center for Regional Economic Innovation (REI) and share your cutting-edge economic development ideas! Our focus is to develop a unique economic development ecosystem in the state of Michigan to support the co-creation, co-application and dissemination of innovative economic development strategies that promise to yield high-growth entrepreneurship, job creation and economic innovation in distressed regions in the near term. **If you have an innovative idea for a tool, model, policy or practice visit reicenter.org and submit your idea!**

The Conversation

In spring 2012, MSU REI went live on social media (LinkedIn and Twitter) with the goal to facilitate a conversation centered around economic development in Michigan. Members of our LinkedIn group are able to post comments, articles and ideas on our page and/or respond to the thoughts of others interested in the growth of the state of Michigan. Using Twitter, we advertise funding opportunities and exciting economic development practices, tools, and models within Michigan.

Promote the Innovate Michigan! Summit by using the hashtag
#REInvent2012

Join hundreds of Michiganders looking to reinvent our State!

Follow us on Twitter @MSU_REI

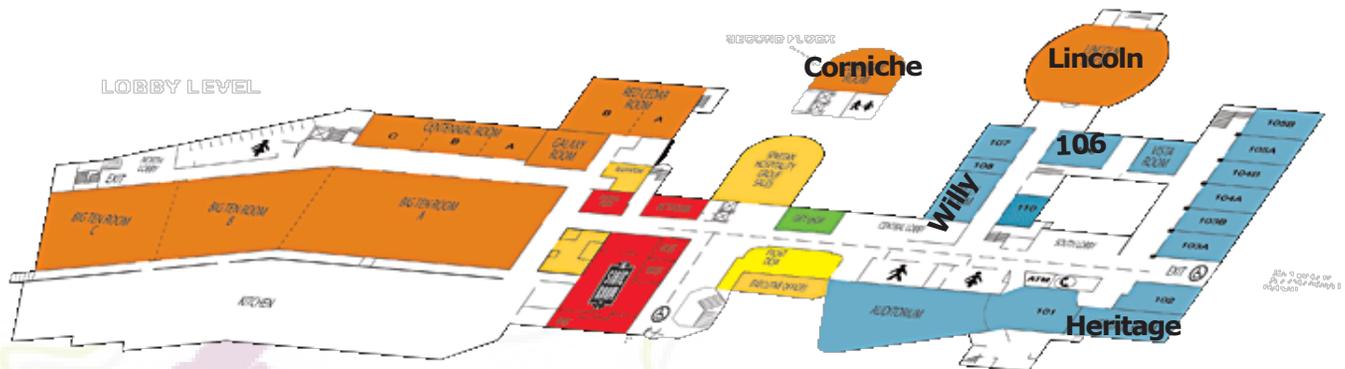
LinkedIn Group: MSU University Center for Regional Economic Innovation (REI)

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Schedule of Events

		Room
8:00 - 8:30 am	Check in, Continental Breakfast	South Lobby
8:30 - 8:50 am	Welcome - Rex LaMore, REI; Hiram Fitzgerald MSU UOE; Jeanette Tamayo, EDA	Lincoln
8:50 - 9:20 am	Opening Burst: Issues on the Table	Lincoln
9:30 - 10:15 am	Session I	
Session I	Microenterprise Development in Michigan: Assessing Coverage, Access and Outreach (see page 3)	Heritage
	Detroit's St. Martha Community Center (see page 3)	106
	Internship Programs for Distressed Communities (see page 3)	Willy
	CityHall Commons/Webpolis (see page 4)	Lincoln
10:15 - 10:25 am	Networking Break	
10:25 - 11:10 am	Session II	
	On-Site Technology Training for Small, Rural Michigan Businesses (see page 4)	Heritage
	Small-Scale Urban Developers and Landlords as Agents of Real Estate-Led Economic Development (see page 4)	106
	Beecher Revitalization (see page 4)	Willy
11:10 - 11:20 am	Networking Break	
11:20 - 12:05 pm	Session III	
	Innovative Exporting Practices (see page 5)	Heritage
	Culture and Arts District Designation (see page 5)	106
	Young Entrepreneurial Programming (see page 5)	Willy
12:05 - 1:30 pm	Lunch, Keynote: Christina Keller, Cascade Engineering (see page 8)	Lincoln
1:30 - 1:50 pm	Mid-Day Burst: Issues to Innovations	Lincoln
1:55 - 2:40 pm	Session IV	
	Open Educational Resources (see page 5)	Heritage
	Food Innovation District (see page 5)	106
	Innovation Mosaic (see page 6)	Willy
2:40 - 2:50 pm	Networking Break	
2:50 - 3:35 pm	Session V	
	Innovation Brokering (see page 6)	Heritage
	Building a Creative Services Incubator within a Community College: Lessons Learned (see page 6)	106
	Alpena and Cheboygan Port Study (see page 6)	Willy
3:35 - 3:45 pm	Networking Break	
3:45 - 4:30 pm	Closing Burst: Innovations to Success Jennifer Bruen, REI; Jeannette Tamayo, EDA; Rex LaMore, MSU	Lincoln
4:30 pm	Reception	Corniche

Presentations



The following rooms will be used throughout the day: Lincoln, Willy, 106, Heritage, and Corniche

Opening Burst: Issues on the Table

8:30- 8:50 am

In this session you will be asked to take a few minutes to consider what you believe are important issues for the economic development of our state on 3x5 notecards provided at your table. We ask that you briefly summarize the issues. If time permits you may wish to discuss the issues with your tablemates. Over the morning conference planners will organize these issues categorically and post them on the walls outside of the Lincoln Room for the afternoon burst session.

Session I

9:30 - 10:15 am

Microenterprise Development in Michigan: Assessing Coverage, Access and Outreach, Heritage Room

Presenter: Claire Glenn, Microenterprise Network of Michigan

Presenter: Tracy Pierce, Microenterprise Network of Michigan

Microenterprise development supports entrepreneurs and businesses that contribute to vibrant neighborhoods, strong communities, and stable local economies. The presentation will showcase research assessing Michigan's microenterprise ecosystem and the avenues for entrepreneurs to connect to assistance. This presentation will feature the launch of a new online resource directory.

Moderator: Ross Yednock, Community Economic Development Association of Michigan

Detroit's St. Martha Community Center, Room 106

Presenter: Richard Wooten, MSU Extension

The St. Martha's Project is a community-based effort to develop land in the City of Detroit. At the heart of the project is the repurposing of St. Martha's Episcopal Church, a masonry edifice whose construction was funded by Clara Ford, wife of industrialist Henry Ford. A collection of community-based organizations formed a community planning team that has been working on the project for more than a year. It culminated in the *St. Martha's Commons Community Vision*, a comprehensive report prepared by a student practicum team from Michigan State University.

Moderator: Sue Pigg, Tri-County Regional Planning Commission

Presentations

Session I (Continued)

9:30 - 10:15 am

Internship Programs for Distressed Communities, Willy Room

Presenter: John Kaczynski, Saginaw Valley State University

The session will introduce new knowledge about internship programs in distressed communities. He will examine the best practices for creating internship programs that work with community development organizations and relate back to Mr. Kaczynski's personal experiences at Saginaw Valley State University, the "Lansing Living Leadership Program (L3)" at SVSU and the South Lansing Community Development Association.

Presenter: Charlie Cavell, Pay it Forward Initiative

The Pay it Forward Initiative strives to connect people to opportunities in our shared communities. PIFI addresses a wide array of life challenges and helps clients overcome these hurdles. Founder Charlie Cavell will share client stories of achievement, disappointment, lessons learned and raise questions.

Moderator: Ned Staebler, Vice President Economic Development, Wayne State University

City Hall Commons/ Webpolis , Lincoln Room

Presenter: Norman Tyler Ph.D., Eastern Michigan University

Presenter: Albra Buelow, Eastern Michigan University

Presenter: Ben Hooper, Eastern Michigan University

The WebPolis Consortium provides software to assist local communities and regional agencies in making better informed decisions. Its decision support applications (apps) provide an integrated, interactive and user-friendly environment that encourages "virtual collaboration" among user communities.

Moderator: Norm Tyler, Ph.D., Eastern Michigan University

Session II

10:25 - 11:10 am

On-Site Technology Training for Small, Rural Michigan Businesses, Heritage Room

Presenter: Eric Frederick, Connect Michigan

Presenter: Elizabeth Reisser, Connect Michigan

Connect Michigan has been leading the way to bring the economic and quality of life benefits of broadband to all Michigan residents. This presentation will explore the opportunity for hands-on, on-site technology training for Michigan small businesses and suggest a model for local implementation.

Moderator: Mark Wilson Ph.D., School of Planning Design and Construction MSU

Small-Scale Urban Developers and Landlords as Agents of Real Estate-Led Economic Development, Room 106

Presenter: Rayman Mohammed, Wayne State University

Presenter: James Van Dyke, Roxbury Group

Presenter: Matt Lewis, Wayne State University

Examining small for-profit residential developers and landlords who have operated in Detroit and providing preliminary policy recommendations to facilitate the work of developers in the absence of subsidies.

Moderator: Arnold Weinfeld, Michigan Municipal League

Beecher Revitalization, Willy Room

Presenter: Anna King, Genessee Metropolitan Planning Commission

Presenter: James E. Bonfiglio, Michigan State University

Neighborhood distress is increasingly common in times of economic hardship. Foreclosure and property abandonment have become frequent in Michigan. Before neighborhood blight can grow into prosperity, it must first become comprehensible within its history and its opportunities distinguished. This presentation uses data to analyze the Beecher neighborhood within Genessee County and identify prospects for growth.

Moderator: TBD

Presentations

Session III

11:20 - 12:05 am

Innovative Exporting Practices, Heritage Room

Presenter: JD Snyder, Center for Community and Economic Development, Michigan State University

This presentation will describe findings made by the MSU Center for Community and Economic Development based on research conducted at a global scale to identify innovative practices in regional exporting strategies and foreign direct investment (FDI) attraction.

Moderator: Ken Corey, Ph.D. School of Urban Planning, Design and Construction MSU

Culture and Arts District Designation, Room 106

Presenter: Crystal McLain, Wayne State University

Presenter: Kimberly Kleinhans, Wayne State University

This report on arts and culture policy and creative placemaking is an investigation of community-based arts and culture in Detroit and its economic benefits, with recommendations to foster Creative Placemaking.

Moderator: Robin Boyle Ph.D., Urban Studies and Planning, Wayne State University

Youth Entrepreneurial Programming, Willy Room

Presenter: Joel Rash, Red Ink Flint/ Flint Local 432

This session will show how Flint, Michigan has developed a unique program that brings together diverse community stakeholders to support youth entrepreneurship. This session will appeal to educators, economic development professionals, and those interested in grassroots community initiatives.

Moderator: Dennis West, Northern Initiatives

Lunch in the Lincoln Room

12:05 - 1:30 p.m

Mid-Day Burst: Issues to Innovations, Lincoln Room

1:30 - 1:50 pm

In this burst we ask you to think about strategies/innovative tools, models, policies and practices that might address or solve the economic issues identified in the morning please write them on sticky notes and place them under the appropriate category posted around the room.

Session IV

1:55 - 2:40 pm

Open Educational Resources, Heritage Room

Presenter: Steve Weiland Ph.D., Graduate Program Higher Education Learning, Michigan State University

Open Educational Resources are a rapidly growing feature of our online world. This session explores their potential role in workforce development. OER can be anything from free online textbooks to instructional videos on YouTube, to online university courses taught by distinguished scholars. What role can they have in career development? This session will address the role that new forms of online learning can play in economic development.

Moderator: Eric Frederick, Connect Michigan

The Food Innovation District: An economic development tool for Michigan, Room 106

Presenter: Patty Cantrell, Regional Food Solutions LLC

Significant innovation is underway in food and agriculture today as entrepreneurs respond to changing tastes and expectations. The local and regional flavor of this moment is opportune for Michigan. This session will introduce the Food Innovation District as a tool for accelerating development of new food and farm entrepreneurs and generating benefits that range from new jobs to regional identity and farmland protection.

Moderator: Sue Pigg, Tri-County Regional Planning Commission

Presentations

Session IV (Continued)

1:55 - 2:40 pm

Innovation Mosaic, Willy Room

Presenter: Martha Schielsinger, Wayne State University

This session will explore key factors and elements found in successful efforts to stimulate and revitalize economic activity with a focus on a model that is entrepreneurially themed, technologically facilitated, philosophically supportive of the "Triple Bottom Line", and stimulates placemaking. Martha recommends that an effective model should target and support innovative, technologically-based, start-ups and small businesses; and INNOVATION MOSIAC, can be replicated in other economically distressed urban areas.

Moderator: John Egelhaaf, South West Michigan Planning Commission

Session V

2:50 - 3:35 pm

Innovation Brokering, Heritage Room

Presenter: Deborah Groban Olson, Attorney, Community-Based Economy Group

This session will present and analyze ongoing efforts of the Community-Based Economy Group (CBE Group) in Detroit to adapt proven models of community-based business and social practices to help locally-rooted businesses accelerate transformation of Metro Detroit to a sustainable and inclusive local economy.

Moderator: Mike Polzin Ph.D. BSP Program Associate Professor, School of Human Resources and Labor Relations MSU

Building a Creative Services Incubator within a Community College: Lessons Learned, Room 106

Presenter: Victoria Bennet, Washtenaw Community College

Do you wonder why some projects between economic developers and higher education languish on the vine even when everyone agrees the project has merit? See how one project has continued to progress while developing advocates of all stakeholders.

Moderator: Dave Bee, West Michigan Regional Planning Commission

Alpena and Cheboygan Port Study, Willy Room

Presenter: Richard Deuell, North East Michigan Council of Governments

Presenter: Brad Beck, Michigan State University

Lake Huron Coastal Community Regional Port Study was funded by Michigan Coastal Management Program. The study covers the Ports of Alpena, Cheboygan and Rogers City. The final report will provide the foundation for further development of existing ports by completing an inventory of port and community assets; and identifying opportunities and constraints, strategies for future activities, and opportunities for regional collaboration. Students from the MSU Urban & Regional Planning Program assisted in the process by completing their Planning Practicums on the three ports, including data analysis, stakeholder interaction, plan development and finally presentations of their final project. Student port teams developed a plan with goals and recommendations to fulfill their course requirements.

Moderator: Chris Hnatiw, Tri-County Regional Planning Commission

Closing Burst: Innovations to Success, Lincoln Room

3:45 - 4:30 pm

Ms. Jennifer Bruen, REI Project Coordinator, and Ms. Jeannette Tamayo, EDA Regional Director, will share a summary of the issues and innovative ideas that were highlighted by participants throughout the day.

Keynote



Christina Keller

Christina Keller is Business Unit Leader of Triple Quest, a joint venture between Cascade Engineering, the nation's second largest B-Corporation, and The Windquest Group, a West Michigan-based private investment fund. An innovative "social business," Triple Quest is focused on producing high quality products for needy communities throughout the developing world. The venture's premier product is the Hydraid® BioSand Water Filter.

Current partners include the United States Navy's Project Handclasp, USAID, Rotary International, World Vision and others.

Previously, Keller was a Manager at a boutique consulting firm, Polaris Management Partners, in New York City. She was also a Consultant at a large international consulting firm, Accenture, based in New York City and a Project Manager for a non-profit organization, Environmental Resources Trust, in Washington, D.C. Keller's professional experience also includes an array of international development work.

She has served in Uganda with Solar Light for Africa, installing solar panels on schools and hospitals with Uganda's first lady; in Peru, she has developed micro-enterprises in rural communities and taught micro-business classes in a number of high-poverty areas. She also studied, did work and lived in Costa Rica and Chile. Keller's current board memberships include the Grand Rapids Community Foundation, the Keller Futures Center, CK Technologies and the Community Sustainability Partnership. Keller holds an MBA from Cornell University in Sustainable Global Enterprise and a BA in International Development and Environmental Studies from Boston College.



Meet the Authors

REI is pleased to introduce our co-learning plan authors!

These authors have worked to create actionable knowledge on innovative economic development strategies to accelerate competitive success in the global economy.

Our co-learning plan authors come from a diverse range of professional and academic backgrounds and their work aims to meet the goal of creating a new economic ecosystem for the State of Michigan.



Victoria Bennett **Washtenaw Community College**

Ms. Bennett is the Academic Associate for the Business and Computer Technologies Division at Washtenaw Community College. She is engaged in a wide range of projects that serve high school and college students in addition the community at-large. Through grant funding from the Department of Labor and Economic Growth, Ms. Bennett developed an innovation curriculum that served as the platform for advanced manufacturing and alternative energy curriculum for nine Southeastern Michigan Community Colleges. She serves on the Food and Farming Business Committee with the Food System Economic Partnership (FSEP) and the Board of Directors for the University of Michigan Credit Union.

James E. Bonfiglio **Michigan State University Student, Center for Community and Economic Development**

Jim Bonfiglio is a recent graduate of Michigan State University with a B.S. in Urban & Regional Planning. Employed by the Michigan State University Center for Community and Economic Development, he conducts research and analysis and prepares documents for publication. As an IT consultant, Jim also works for University Housing.



Patty Cantrell **Regional Food Solutions, LLC**

Patty Cantrell, Regional Food Solutions LLC, is part of a statewide team producing a Food Innovation District toolkit for local governments with support from USDA Rural Development. The team includes the Northwest Michigan Council of Governments and the Center for Regional Food Systems at Michigan State University.

Meet the Authors

Charlie Cavell **Pay It Forward Initiative**

Charlie Cavell recently graduated from Wayne State University with a Bachelor's Degree in Social Work. While in college, Charlie started The Pay it Forward Initiative which provides employment, education and empowerment to structurally unemployed residents in Detroit through job coaching, essential skills training and wrap around supports. Charlie also became the youngest school board member in America when he was appointed to the Loving Academy charter school board of Detroit in 2011.



Richard Deuell **North East Michigan Council of Governments**

Richard is the Deputy Director/Senior Planner for the North East Michigan Council of Governments. He is a certified planner with the American Institute of Certified Planners, and has 29 years of experience with community planning and forestry. Richard's priorities focus on incorporating natural resource elements into the community planning process. As the Senior Planner for the Community and Natural Resource programs he is responsible for the development of city, township and county master plans, community forestry plans, corridor studies, rural and regional transit plans, greenways and ecological corridor plans, watershed plans and resource stewardship plans.



Eric Frederick **Connect Michigan**

Eric Frederick is the state program manager for Connect Michigan. Eric leads Connect Michigan's continuing statewide effort to increase broadband adoption and use. Prior to joining Connect Michigan, Eric was a planner for LSL Planning, Inc. He holds a Master of Urban and Regional Planning from Michigan State University and a Bachelor of Science degree in planning and Geographic Information Systems from Northern Michigan University. He is a member of the American Institute of Certified Planners and a LEED Accredited Professional.



Claire Glenn **Coordinator for the Microenterprise Network of Michigan, CEDAM**

Claire Glenn is the Coordinator for the Microenterprise Network of Michigan. Claire graduated from Michigan State University with a B.A. degree in Social Relations and Policy, and a Bachelor of Music degree in Piano Performance. She has received numerous awards, including the Michigan State University Board of Trustees Award, Gillette Fellowship, Martin Luther King, Jr. Advancing Inclusion through Research Award, and the Michael G. Schechter All-University Endowed Award. Prior to working with the MNM, Claire served as the President of the Elimu Bora Student Group, interned at Breaking Free, Inc., and conducted independent research on health care access for indigenous and Afro-Caribbean communities in Nicaragua.



Meet the Authors

John Kaczynski

Saginaw Valley State University

John is an Assistant Professor of Political Science and Director of the Center for Public Policy & Service at Saginaw Valley State University. Mr. Kaczynski is also a doctoral student in the Higher, Adult, and Lifelong Education program at Michigan State University. He holds a Master's degree in Public Administration and a B.S. from Central Michigan University. He currently serves as President for the Central Michigan University Young Alumni Board and on the board for the American Society of Public Administrators—Capitol Region.



Anna King

Genesee County Metropolitan Planning Commission

Anna King is a planner with the Genesee County Metropolitan Planning Commission, administering over \$10 million in U.S. Department of Housing and Urban Development Neighborhood Stabilization Program funding. She has worked at the Fair Housing Center of Eastern Michigan as a Research Assistant and Test Coordinator. Anna graduated from Western Michigan University and expects to complete her Master of Urban Planning degree from Wayne State University in 2013.

Kimberly Kleinhans

Wayne State University Student

Kimberly Kleinhans is a choreographer, composer, and performance artist who will receive a Master's Degree in Public Administration (Wayne State University), with an Economic Development and Management concentration, in 2012. Ms. Kleinhans assisted with the founding of Heretic Opera, in Portland, OR, and has worked with many Detroit non-profit organizations, including Hospice of Michigan, the Michigan Opera Theatre Dance Department and Detroit Parent Network. She currently is a consultant for Janet Ray and Associates, a Detroit-based external evaluation and capacity building firm. She is a member of the Michigan Economic Developers Association and the Community Economic Development Association of Michigan.



Crystal McLain

Wayne State University Student

Crystal McLain is studying to earn her Masters in Urban Planning, with a concentration in housing and community development, from Wayne State University. She also holds a B.A. in both Urban Studies and Public Relations (Wayne State University). Ms. McLain is also a fellow at Preservation Detroit, a historical preservation organization located in Detroit where she focuses on various advocacy projects as well as public participation in historical preservation. Ms. McLain is passionate about community development issues, and is interested in exploring different methods communities may use to prosper and reach their full potential.

Meet the Authors

Rayman Mohamed Ph.D.

Wayne State University

Rayman Mohamed, Ph.D. is Associate Professor of Urban Studies and Planning and Director of Undergraduate Studies at Wayne State University. His research interests include brownfields redevelopment, understanding the decision-making of developers and the role of psychology in planning. Dr. Mohamed previously worked for The Carter Presidential Center. He has published in the Journal of Planning Education and Research, Urban Studies, and Urban Affairs Review. He holds a Bachelor's degree in Civil Engineering from the University of Guyana, a Master's degree in Environmental Engineering from the University of South of Florida, and a Ph.D. in City and Regional Planning from Cornell.



Deborah Groban Olson

Attorney at Law, Community Based Enterprise

Deborah Groban Olson is an attorney with over 30 years' experience creating and advising employee-owned companies, and cooperatives, representing companies, trusts, unions and employees throughout the US. She leads the Community-Based Economy Group (CBE Group) in Metro Detroit, which includes: the non-profit Center for Community Based Enterprise, Inc. (C2BE); IngenuityUS, L3C, a community business developer and innovation broker; and the Detroit Community Cooperative. Olson also does research, writing, teaching and serves on a variety of boards.

Joel Rash

Red Ink Flint/Flint Local 432

Joel Rash, is the Director of the arts nonprofit Red Ink Flint and Flint Local 432, one of the nation's longest-running all-ages music venues. Since 1984, Rash has booked rock shows in alternative spaces in downtown Flint, promoting cultural life in the city center. Beginning in 1994, Rash led the redevelopment of downtown Flint by purchasing three vacant buildings and renovating them as mixed-use offices, commercial storefronts, art spaces, and lofts - the city's first modern loft-style apartments. Previously, he led the city's Downtown Facade Improvement Program and the University of Michigan Flint's entrepreneurship efforts by establishing the University Outreach's Launch program to help incubate student and community start-ups. Recently he has been part of the leadership team for YES Flint, an effort to promote and support youth entrepreneurship.



Martha Schlesinger

Wayne State University Student, C2BE

For more than 30 years, Martha Schlesinger led, developed, consulted for (and often created) a wide array of national and international organizations. Returning to her hometown of Detroit in 2003, she continued her global work but was increasingly drawn to the special challenges faced by the City. To augment her experience and expertise in Organization Development, she is pursuing a Master's degree in Urban Planning at Wayne State University. Her goal is to be 'part of the solution, not part of the problem' that America's distressed urban centers face today.

Meet the Authors

JD Snyder

Michigan State University, Center for Community and Economic Development

J. D. Snyder currently heads the US EDA-funded East Michigan and Eastern Upper Peninsula Regional SME Exporting Strategies project. He was the project director for the USDA-funded Northern Michigan Capital Access Project and the US EDA-funded project to support Northern Michigan regional planning in the global knowledge economy. He served as an environmental advisor to Michigan Governor James J. Blanchard (1984-89) and Director of the Michigan Office of the Great Lakes (1989-90). He has an M.S. in Resource Development from Michigan State University and a B.A. in history from Wayne State University.



Norman Tyler Ph.D.

Eastern Michigan University

Norman Tyler, FAICP, is on the faculty of the Urban and Regional Planning Program at Eastern Michigan University. He was Director of the program from 1990 to 2009 and is currently its graduate program advisor. He is a Fellow of the American Institute of Certified Planners (FAICP) and a registered architect. He is author of two books: Planning and Community Development: A Guide for the 21st Century and Historic Preservation: An Introduction to Its History, Principles and Practices. Norm has been on the board of professional planning, preservation, and architecture organizations.

Richard Wooten

Michigan State University Extension

Mr. Wooten is an MSU Extension Educator of Community and Economic Development in Wayne, Oakland, and Macomb Counties. He served as the Wayne County Extension Director and prior to working with MSU Extension, Mr. Wooten was a Planning Director, and a Senior Planner with the City of Detroit. Mr. Wooten has a Bachelors Degree in Urban Planning from Norfolk State University and a Masters Degree in City and Regional Planning from The Ohio State University. He is also a certified planner through the American Institute of Certified Planners (AICP).



Steve Weiland Ph.D.

Michigan State University

Steven Weiland is a Professor of Higher, Adult, and Lifelong Education at Michigan State University, where he teaches courses in adult career development, education in the digital age, and other subjects. Prior to joining the faculty at MSU he taught and held administrative posts at the Universities of Michigan, Iowa, and Minnesota. He also served eight years as director of a national association of state agencies. He has published work on literary studies, adult development, and aging, education, and other topics. He was educated at the City University of New York (BA) and the University of Chicago (PhD).

Notes



Notes



Special thanks to our supporters!



Consultative Panel-Represented Organizations:

Office of Governor Snyder
 Office of Senator Levin
 Michigan Economic Development Corporation
 Michigan Association of Regions
 Michigan Economic Developers Association
 Tri County Regional Planning Commission
 Region Two Planning Commission (R2PC)
 West Michigan Regional Planning Commission
 Eastern Michigan Council of Governments
 Northeast Michigan Council of Governments
 Michigan Municipal League
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 Microenterprise Network of Michigan
 Community Economic Development Association of Michigan
 Washtenaw Community College
 Pay It Forward Initiative
 Community Based Enterprise
 Detroit Community Cooperative